

Priority Addressment Protocol:

Understanding the Ability and Potential of Sanitation Systems to Address Priorities

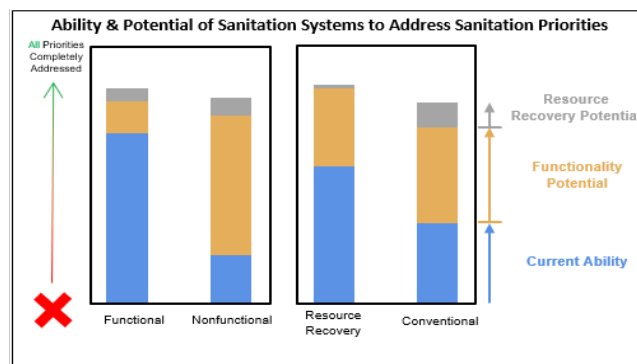
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Keywords: Resource-limited communities, priority assessment, sanitation failure, resource recovery

12 **Abstract**

13 Sanitation acceptance is unlikely if user priorities are not addressed. However, sanitation systems
14 are commonly implemented, especially in resource-limited communities, without incorporating
15 local context. Understanding sanitation systems' abilities to address different priorities will further
16 inform technology selection processes. Therefore, a protocol was created to identify priorities and
17 measure how well sanitation systems address them, based upon their importance to a community.
18 This protocol was applied to 20 community-based sanitation systems in India. Overall, 52
19 sanitation and 40 community priorities were identified; most, along with their relative importance,
20 were case-specific and not yet identified in literature. Existing sanitation systems poorly addressed
21 priorities. Nonfunctional systems addressed the fewest, but, if use and maintenance were
22 improved, they had the potential to address priorities almost as well as functional systems.
23 Resource recovery systems addressed the most priorities, but there was usually minimal benefit to
24 adding all three resources to an existing system; biogas and water had greater potential to address
25 more priorities than compost. This priority addressment protocol can help identify the most
26 appropriate technologies and strategies to improve technology development and success.

27 **Introduction**

28 The United Nations' Sustainable Development Agenda encourages an increased focus on
29 sanitation; however, sanitation still receives little attention from many governments and foreign
30 assistance programs, and¹ 60% of the global population lacks access to functional or adequate
31 sanitation.² Access is limited by many factors, especially high failure rates; 70% of sanitation
32 systems fail within two years.³ This issue is most common in resource-limited communities where
33 sanitation use and acceptance is less likely to occur if user priorities are not addressed.^{4,5}

34 Therefore, identifying priorities can improve success⁶⁻⁸ and provide a strategy to increase
35 universal sanitation access. However, sanitation systems are commonly implemented in resource-
36 limited communities without incorporating local context, usually because implementers lack the
37 resources or expertise to effectively assess priorities.⁹ When priorities can be assessed, demand-
38 responsive assessments are recommended but are resource-intensive.¹⁰ So, implementers tend to
39 use supply-driven¹¹ or limited¹² assessments, which commonly result in insufficient data. In
40 addition, it is recognized that culture influences priorities,⁹ but it is unclear to what extent
41 communities with similar cultures share values. Also, most assessments focus on community-level
42 needs,¹³ but it is unknown if priority assessments should be context-specific or if overall
43 community priorities can be translated to different projects, such as sanitation or energy. Finally,
44 the relative importance of identified priorities is usually not assessed,¹⁴ but because not all
45 priorities may be addressable, especially when resources are limited, processes to identify a
46 community's most important priorities can focus implementation efforts. Overall, there is a need
47 to evaluate the usefulness of different types of priorities and focus on important priorities to
48 maximize data quality while minimizing data collection requirements.

49 Further complicating the issue of failure, the ability of sanitation technologies to address
50 priorities is not well known. In most sanitation monitoring efforts, implementers evaluate

51 outcomes (e.g., functionality,¹⁵ health¹⁶), usually without direct comparisons to communities’
52 priorities. Finally, there is a growing effort to measure the social sustainability of sanitation. Other
53 research has proposed social indicators such as “acceptance” and “appropriateness to local
54 context”, but many of these indicators lack consensus, empirical validation, or clear measurement
55 methods. Technology selection and monitoring processes could be better informed if implementers
56 could analyze and quantify how well existing systems, and potential new sanitation technologies,
57 address priorities. For example, sanitation systems that recover energy, water, or nutrients from
58 wastewater (i.e., resource recovery systems) have been introduced as an option to increase priority
59 addressment.¹⁷ Some studies have analyzed potential benefits from resource recovery, such as by
60 evaluating the ability of these technologies to meet Sustainable Development Goals at a large-
61 scale¹⁸ or ¹⁹to offset costs,^{20,21} but most do not evaluate potential benefits within the context of a
62 community’s goals and priorities. Also, given culture-specific, and possibly case-specific,
63 priorities and given the many types of resource recovery technologies available, it can also be
64 important to evaluate which resources (e.g., biogas) can address the most priorities.

65 Therefore, this research created a “priority addressment protocol” that identifies priorities
66 and measures how well sanitation systems address them, based upon their importance to each
67 community (Figure 1). This protocol was applied in 20 resource-limited cases in India with
68 community-based sanitation systems to: (1) identify sanitation and community priorities; (2)
69 evaluate the ability of existing sanitation systems to address priorities; and (3) analyze the potential
70 of different conventional and resource recovery technologies to improve priority addressment. The
71 results and new protocol can help identify the most appropriate sanitation systems and design
72 improvements that can encourage greater sanitation acceptance, use, and success.

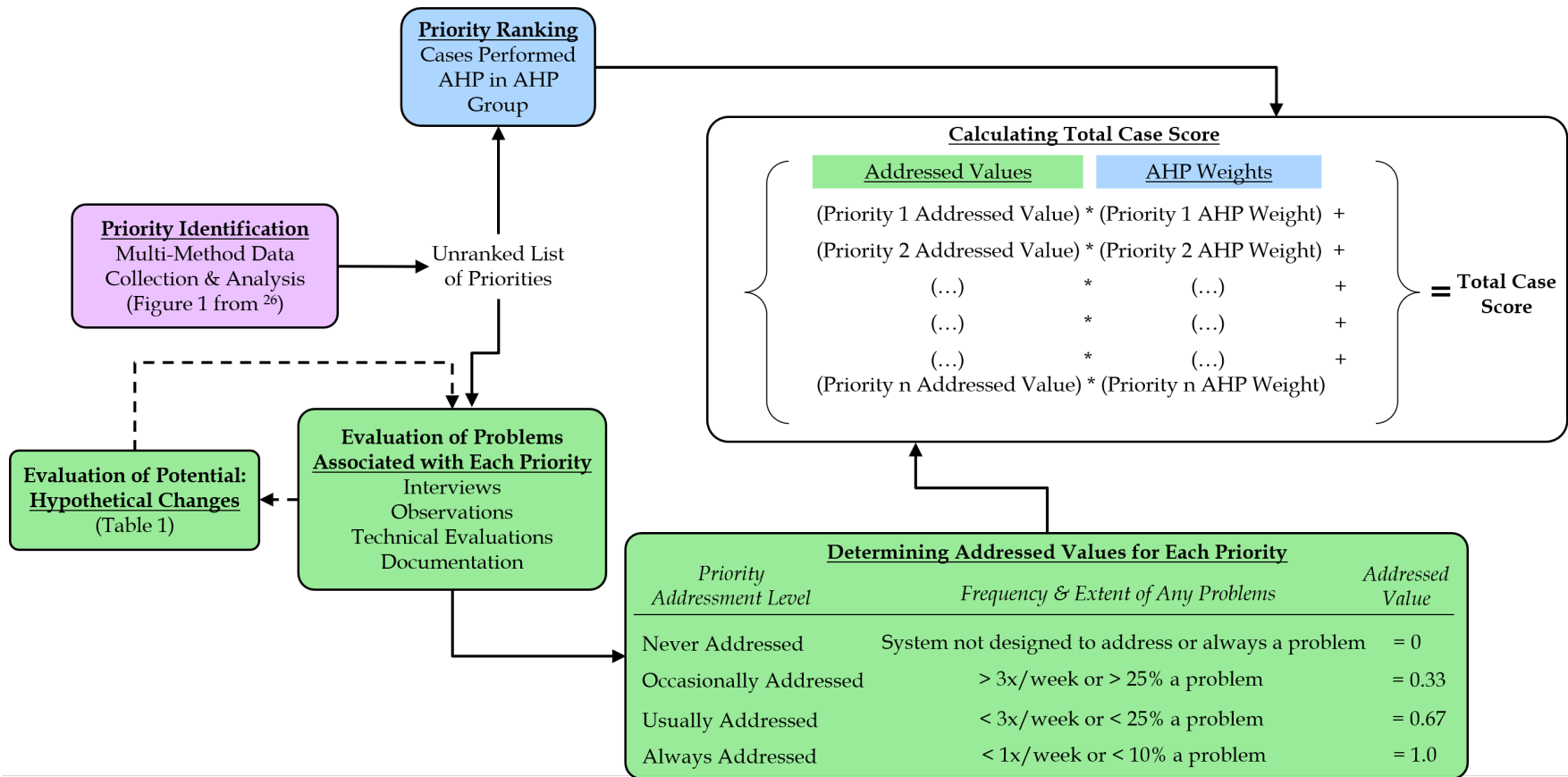


Figure 1. Overview of the priority addressment protocol used to identify priorities and evaluate the current ability and potential of different sanitation systems to address priorities. Purple indicates priority identification, blue indicates priority ranking, and green indicates priority addressment.

78 **Methods**

79 **Case Descriptions & Priority Identification**

80 Twenty peri-urban, low-income, slum resettlement cases in southern India were selected
81 (Table S1), detailed in Davis et al.²² Cases were resettled by government agencies to peri-urban
82 areas to improve living conditions for India's lowest caste, but these resettlements still often lacked
83 important infrastructure such as water or electricity. Each case had one centralized sanitation
84 system. The systems served 800 to 1000 users, were implemented by external organizations, and
85 were maintained by communities. Cases were selected to ensure comparable demographics, size,
86 geography, and income but different sanitation technologies and functional statuses (Table S1).
87 Priority identification used three qualitative data collection methods: interviews, focus groups, and
88 photovoice. In photovoice, participants are usually given one to three days to take pictures in
89 response to a prompt. In this research, participants had 24 hours to photograph their sanitation and
90 community priorities; they then described the photos in a follow-up interview.^{23,22} Data collection
91 aimed to capture a representative cross-section of case perspectives (balanced gender, age, and
92 geographic representation and multiple community roles) and used door-to-door sampling in the
93 morning, midday, and evening to include a range of lifestyles (e.g., employed and unemployed
94 individuals). Data collection concluded when theoretical saturation was achieved (i.e., when no
95 additional priorities were identified by subsequent participants) for each case. In total, 232
96 interviews, 171 photovoice follow-up interviews, and 20 focus groups (with 189 focus group
97 participants) were completed across all 20 cases. Data was coded inductively (see Tables S2 and
98 S3 for coding dictionaries) and triangulated between the three methods to identify one unordered
99 list of sanitation priorities and one unordered list of community priorities per case. Priorities were
100 then ranked using the Analytical Hierarchy Process (AHP) in each case by an additional focus
101 group (called the AHP group). Each priority was assigned an AHP weight, which represents a

102 priority’s relative importance (a case’s sanitation AHP weights sum to one). These methods are
 103 detailed in Davis et al.,²² and all data collection followed protocol #16-0026 (approved by
 104 University of Colorado Boulder IRB in January 2016).

105 **Priority Addressment**

106 A priority addressment protocol was created to quantify the current ability and the potential
 107 of different sanitation systems to address priorities (Figure 1) and was evaluated in three scenarios
 108 (Table 1). The first, called the Current Scenario, evaluated how well a case’s existing sanitation
 109 system—under existing use, maintenance, and performance conditions—addressed their sanitation
 110 and community priorities. The second, a hypothetical scenario called the Intended Design
 111 Scenario, evaluated how well an existing sanitation system *would* address priorities *if the system*
 112 *was functional*. The third, also a hypothetical scenario, called the Added Resource Recovery
 113 Scenario, evaluated how well a sanitation system with resource recovery *would* address priorities
 114 *if the system was functional and designed to recover biogas, water, and compost*.

115 **Table 1.** Description of Current, Intended Design, and Added Resource Recovery Scenarios.

Scenario	Technology Type	System Status
Current	Existing	Functional or nonfunctional (based on existing system and current use, operation, and maintenance)
Intended Design	Existing	Functional; made hypothetical changes to existing system (from Current Scenario) such that it became functional
Added Resource Recovery	Resource Recovery; made hypothetical changes to existing system such that it had full resource recovery (biogas, water, compost) capability	Functional; made hypothetical changes to existing system (from Current Scenario) such that it became functional

116
 117 In the Current Scenario, there were five functional conventional, five nonfunctional
 118 conventional, five functional resource recovery, and five nonfunctional resource recovery systems
 119 (Table S1). Functional status was defined using three criteria: the sanitation system was (1)
 120 compliant with local regulations²⁴ for pH and chemical and biochemical oxygen demands,
 121 determined from effluent water quality tests; (2) adequately maintained, determined by

122 triangulating data from observations, documentation (e.g., maintenance manuals), and system
123 manager interviews; and (3) used continuously by more than 75% of the intended population,
124 determined by triangulating data from observations, documentation (e.g., monitoring reports), and
125 community member and system manager interviews; 75% was selected because health benefits
126 increase significantly when the majority of a case's population is using toilets^{25,26} and all cases
127 with regulatory-compliant systems had greater than 75% use (Figure S1).

128 Priority addressment data was collected using interviews, technical evaluations, and
129 observations. An average of six interviews, with community members and system managers, were
130 conducted per case (Table S4), focusing on how often the community typically experienced
131 problems with each priority. Technical evaluations assessed the sanitation system's construction
132 quality, effluent water quality, odor, and cleanliness. Researchers observed system use and
133 maintenance along with community life, such as status of roads and housing; on average, seven
134 hours of observations were completed per case. Interview transcripts and observation notes were
135 deductively coded²⁷ for design features and ongoing problems by two independent coders. Based
136 on this information, each priority was assigned an "addressed value" to characterize the ability of
137 the sanitation system to either always (1), usually (0.67), occasionally (0.33), or never (0) address
138 that priority (Figure 1).

139 In the Intended Design Scenario, each addressed value was re-evaluated based on this
140 scenario's hypothetical changes (Table 1) and the priority (Tables S5 and S7). In summary, an
141 addressed value: (i) remained or increased to always addressed (i.e., 1.0) for priorities that could
142 be completely addressed if the existing sanitation system was functional (e.g., *Toilet Cleanliness*);
143 (ii) increased by one addressment level (e.g., from occasionally, 0.33, to usually, 0.67, addressed)
144 for priorities that could be partially addressed by sanitation but may also be influenced by other

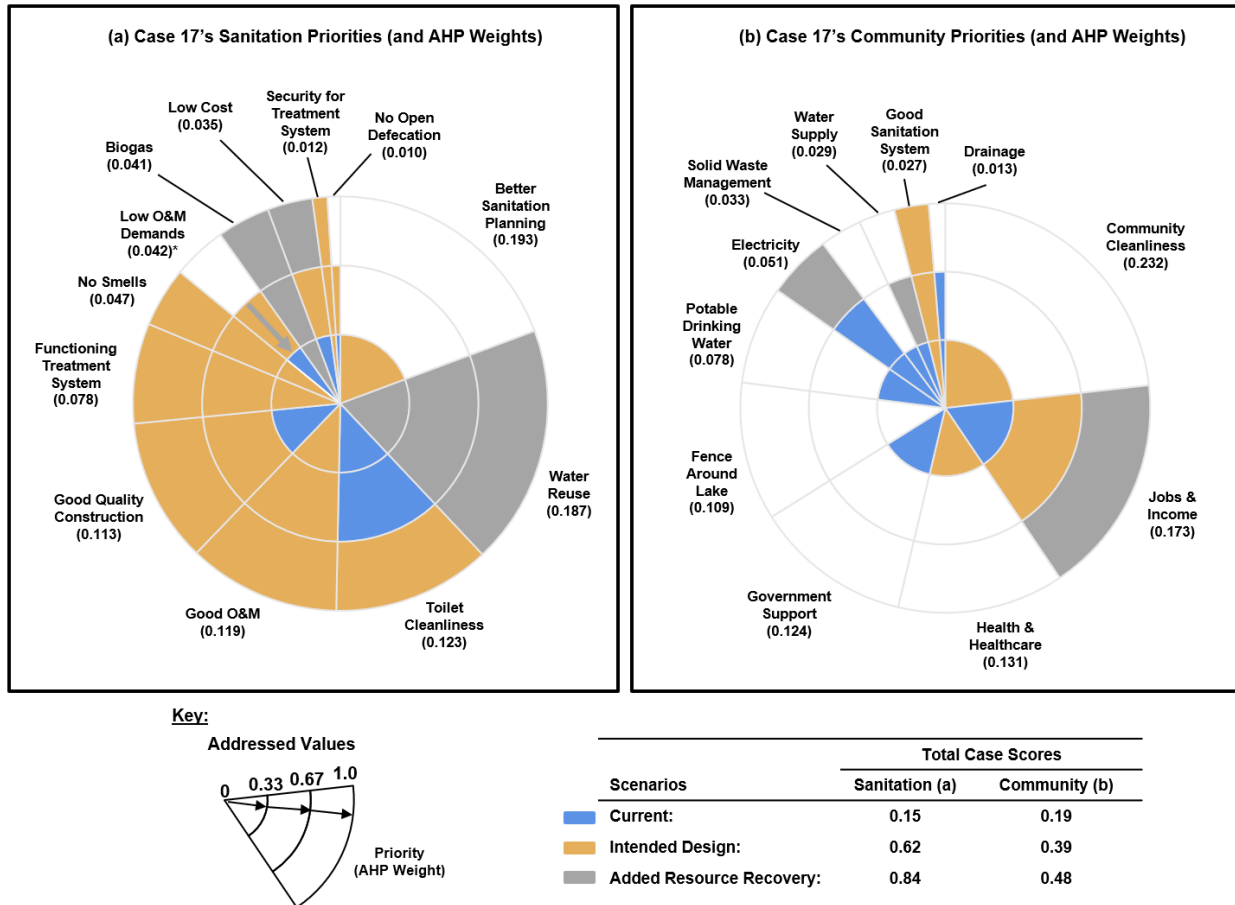
145 non-sanitation factors (e.g., *Health & Hygiene*); or (iii) remained unchanged from the Current
146 Scenario for priorities that could only be addressed with non-sanitation related changes or
147 sanitation system design changes (e.g., *Individual Septic Tanks*).

148 In the Added Resource Recovery Scenario, each addressed value was re-evaluated, based
149 on this scenario's hypothetical changes (Table 1) and the priority (Tables S6 and S8). In summary,
150 an addressed value: (i) remained or increased to always addressed for priorities that could be
151 completely addressed if the existing sanitation system was functional and recovering biogas, water,
152 and compost; (ii) increased by one addressment level for priorities that could be partially addressed
153 by resource recovery but may also be influenced by other non-sanitation factors; (iii) decreased by
154 one addressment level for priorities that could be negatively affected by adding resource recovery
155 but may also be influenced by other non-sanitation factors; or (iv) remained unchanged from the
156 Intended Design Scenario for priorities that could only be addressed with non-sanitation related
157 changes or other sanitation system design changes.

158 Finally, a "total case score" was calculated for each case's sanitation and community
159 priorities (Figure 1). Each priority's addressed value was multiplied by its AHP weight. Then the
160 weighted, addressed values were summed. The maximum total case score is 1, which means that
161 all priorities are always addressed; the minimum is 0, which means that no priorities are ever
162 addressed. Higher scores mean that more priorities and/or more of the most important priorities
163 were addressed. To compare total case scores, one-way analyses of variance were performed at a
164 95% confidence level ($\alpha=0.05$).²⁸

165 **Case 17's Total Case Sanitation Scores.** Case 17 is a representative example. It had 12
166 sanitation priorities with AHP weights ranging from 0.010 to 0.193 (Figure 2a). With an existing
167 nonfunctional conventional sanitation system in the Current Scenario: *No Open Defecation* (AHP

168 weight=0.010) was always addressed (i.e., addressed value=1.0) because 88% of the community
169 used the sanitation system; *Toilet Cleanliness* (AHP weight=0.123) was usually addressed (i.e.,
170 addressed value=0.67) because households reported cleanliness issues on average twice a week;
171 *Good Quality Construction* (AHP weight=0.113) and *Low Cost* (AHP weight=0.035) were both
172 occasionally addressed (i.e., addressed value=0.33) because the sewers were incorrectly
173 constructed, which increased O&M costs by approximately 50%; the other eight were never
174 addressed (i.e., addressed value=0). The AHP weighted sum of the 12 addressed values resulted
175 in a Current Scenario total case sanitation score of 0.15 (Figure 2a), which was low because most
176 priorities were not addressed by the existing system, especially those priorities most important to
177 the case (e.g., *Better Sanitation Planning* and *Water Reuse*, with the highest and second highest
178 AHP weights of 0.193 and 0.187, respectively).



179
 180 **Figure 2.** Case 17 presents a representative example for how the priority assessment protocol was applied to
 181 determine the extent that sanitation priorities (a) and community priorities (b) were addressed in each scenario. Colors
 182 represent how well each priority was addressed or could be addressed in the Current (blue), Intended Design (orange),
 183 and Added Resource Recovery (grey) scenarios. A wedge's height (color fill) represents a priority's addressed value
 184 for each scenario, where zero is never addressed, 0.33 is occasionally addressed, 0.67 is usually addressed, and 1.0 is
 185 always addressed. Stacked wedges for each priority are additive, even between scenarios; for a given priority, stacked
 186 colors indicate that subsequent scenarios improved priority addressment. For example, the community priority *Jobs*
 187 *& Income* has an AHP weight of 0.173 (wedge width) and addressed values of 0.33 for the Current Scenario (blue),
 188 0.67 for the Intended Design Scenario (stacked orange), and 1.0 for the Added Resource Recovery Scenario (stacked
 189 grey). The community priority *Good Sanitation System* has an AHP weight of 0.027 and addressed values of zero for
 190 the Current Scenario (no blue shown since it is unaddressed), 1.0 for the Intended Design Scenario (orange), and 1.0
 191 for the Added Resource Recovery Scenario (no added grey because no change from the Intended Design Scenario).
 192 The grey arrow and * for *Low O&M Demands* indicates where the addressed value *decreased* from 0.67 in the Intended
 193 Design Scenario to 0.33 in the Added Resource Recovery Scenario.

194 In the Intended Design Scenario, the following hypothetical changes were made to Case
 195 17's existing sanitation system such that it was maintained and used as intended by the original
 196 design: (i) a skilled operator performed all maintenance; (ii) sewer blockages were removed and
 197 grading was improved; (iii) treatment tank material quality was improved; (iv) sewer and treatment
 198 tank access lids were replaced; and (v) fence around the treatment system was repaired.

199 Accordingly, the system was then classified as functional because: (i) it became fully used (i.e.,
200 increasing use from 88% to 100%); (ii) it became properly maintained (i.e., increasing
201 maintenance tasks performed from 11% to 100%); and (iii) it started to meet effluent water quality
202 regulations. The hypothetical changes resulted in *No Open Defecation* remaining always addressed
203 and six more sanitation priorities becoming always addressed: *Toilet Cleanliness*, *Good O&M*,
204 *Good Quality Construction*, *Functioning Treatment System*, *No Smells*, and *Security for Treatment*
205 *System*. *Low O&M Demands* and *Low Cost* changed from occasionally to usually addressed
206 because the well-constructed, functional system would require less emergency maintenance. *Better*
207 *Sanitation Planning* became occasionally addressed since good planning is positively correlated
208 with sanitation system functionality.²⁹ *Biogas* and *Water Reuse* remained never addressed because
209 the system was not designed to recover these resources. The Intended Design Scenario total case
210 sanitation score was 0.62. The higher score showed that improving maintenance of the existing
211 sanitation system could help address many of Case 17's most important sanitation priorities.

212 In the Added Resource Recovery Scenario, the following hypothetical changes were made
213 to the existing system: (i) the system became functional (same changes as in Intended Design
214 Scenario), and (ii) the existing system's design was altered to include resource recovery
215 technologies for biogas (digester), water (toilet flushing and irrigation piping), and compost (on-
216 site static piles). The seven sanitation priorities that were always addressed in the Intended Design
217 Scenario remained always addressed. Three more became always addressed: *Water Reuse* and
218 *Biogas* because the system's design was changed from having no to full (water, biogas, compost)
219 resource recovery capability; *Low Cost* because income from the sale of biogas, water, and
220 compost could offset O&M costs and because sludge production would likely decrease since
221 desludging is the largest contributor to sanitation O&M costs.³⁰ Only one other sanitation priority's

222 addressed value changed in this scenario: *Low O&M Demands* decreased from usually to
223 occasionally addressed because resource recovery systems have more complex O&M needs, such
224 as frequent biogas digester monitoring.^{30,31} The Added Resource Recovery Scenario total case
225 sanitation score was 0.84; this scenario had the highest score because recovering biogas, water,
226 and compost could address more sanitation priorities.

227 **Case 17's Total Case Community Score.** There were 11 community priorities with AHP
228 weights ranging from 0.013 to 0.232 (Figure 2b). In the Current Scenario, no community priorities
229 were always addressed; *Electricity* and *Drainage* were usually addressed; *Jobs & Income*,
230 *Government Support*, *Potable Drinking Water*, *Solid Waste Management*, and *Water Supply* were
231 occasionally addressed; and *Community Cleanliness*, *Health & Healthcare*, *Fence Around Lake*,
232 and *Good Sanitation System* were never addressed. The Current Scenario total case community
233 score was 0.19. In the Intended Design Scenario, *Good Sanitation System* became always
234 addressed because this system was hypothetically functional. *Community Cleanliness* and *Health*
235 *& Healthcare* went from never to occasionally addressed because a functional sanitation system
236 could partially reduce lake pollution and exposure to fecal pathogens.³² *Jobs & Income* became
237 usually addressed because a functional sanitation system could provide economic benefits of
238 reduced health costs³³, missed workdays³⁴, and increased employment.³⁵ The other five addressed
239 values remained unchanged. The Intended Design Scenario total case community score was 0.39.
240 In the Added Resource Recovery Scenario, *Electricity* and *Jobs & Income* increased by one
241 addressment level from the Intended Design Scenario because biogas could be used for electricity
242 generation and because the recovered resources could be sold or used to reduce expenditures on
243 energy, water, and fertilizer. *Water Supply* changed from occasionally to usually addressed

244 because recycled water could reduce scarcity but not meet all water demands. The Added Resource
245 Recovery Scenario total case community score was 0.48.

246 **Results and Discussion**

247 Each case's AHP group decided that the final unordered priority lists were valid and
248 comprehensive. In nine cases, one sanitation or community priority was voiced by only one
249 participant, but each AHP group confirmed that it was important. For example, in Case 7, the male
250 operator was the only participant to voice *Security for Treatment System*, but the AHP group
251 members shared this value. In eight cases, one AHP group member wanted to remove a priority,
252 but the AHP group always chose to keep the full list. For example, during Case 14's AHP group,
253 a 20-year-old community member wanted to remove *Water Savings* from the list, but older
254 community members remembered earlier droughts and reinforced its importance.

255 **Sanitation Priorities**

256 On average, each case identified 12 sanitation priorities. Overall, 52 different sanitation
257 priorities were identified (Table 2). Only six were very common (i.e., shared by 10 or more cases):
258 *No Smells, Functioning Treatment System, Toilet Cleanliness, No Open Defecation, Safety &*
259 *Dignity, and Water Reuse*. Additionally, 12 cases expressed at least one economic-related priority,
260 either: *Low Cost, Income Generation, Micro-Loan Program, Jobs for Women, or Women's*
261 *Empowerment*. Many are common to other peri-urban communities, who often express priorities
262 related to system performance, maintenance, access, safety, and cost^{13,36-38} and a willingness to
263 adopt resource recovery (e.g., water reuse) systems.^{39,40} The following less-common priorities
264 have also been previously identified in the literature: *Good O&M,*⁴¹ *Good Quality Construction,*⁴¹
265 *Water Supply at Toilets,*³⁸ *Reduced Waiting Time,*³⁶ *Comfortable,*³⁷ *Child-Friendly Toilets,*³⁸
266 *Privacy,*⁴² *Biogas,*³⁹ *Low Cost*³⁶ *Compost,*³⁹ *Health & Hygiene,*¹³ and *Community Involvement in*
267 *Planning.*⁴²

268 Several sanitation priorities were shared by at least two cases but were identified for
269 different reasons. For example, *Move Toilets Away from Kitchen/Prayer Room* was expressed in
270 Cases 1, 7, and 15 because of cleanliness concerns and in Case 2 because of space concerns.
271 *Western Toilets* was identified in Cases 4, 5, and 7 because the elderly struggled with squat-plate
272 toilets and in Cases 6, 9, and 18 because community members wanted “modern” facilities. *Repair*
273 *System Damage* was stated in Case 3 because of broken access covers, in Case 10 because of
274 cracked pipes, and in Case 12 because of broken doors on toilet stalls. Due to smells and blockages
275 in small, local sewer systems, Cases 1, 3, 8, 10, 16, and 17 wanted *Individual Septic Tanks* while
276 Cases 9 and 19 wanted a *Direct Municipal Sewer Connection* instead of a local treatment system.

277 Additionally, cases ranked the shared priorities differently. The importance of the six most
278 commonly expressed priorities varied between cases (Figure S2); for example, the rank of *Toilet*
279 *Cleanliness* ranged from first (AHP weight=0.22) to ninth (AHP weight=0.04) among the cases.
280 Also, 12 of the 20 cases had different priorities ranked first. The highest-ranked priorities were
281 often those that cases perceived to have the greatest potential to benefit or disrupt their sanitation
282 systems. For example, *Toilet Cleanliness* was ranked first (AHP weight=0.22) in Case 14 because
283 most community members stopped using the toilets due to poor maintenance and uncleanliness. In
284 contrast, Case 11 ranked *Water Supply at Toilets* first (AHP weight=0.26) because they wanted to
285 keep their constantly available water supply, which was important for users. This shows that the
286 priority assessments identified comprehensive lists of sanitation priorities and not only outstanding
287 problems.

288 Many sanitation priorities were also case-specific; with many not yet identified in the
289 literature. Although cases had major similarities (i.e., resource-limited slum resettlements in
290 southern India with centralized treatment systems), 18 priorities were expressed only once (i.e., by

291 one case) (Table 2), including *Water Savings*, *Jobs for Women*, *Child-Friendly Toilets*, and *Stop*
292 *Antisocial Elements*. This is likely because valuation of sanitation is informed by community-level
293 culture.^{43,44} For example, Case 20 valued *Income Generation* for the whole community's benefit
294 while Case 18 specifically valued *Jobs for Women* because both males and females recognized
295 women's employment as beneficial. Additionally, priorities were case-specific due to different
296 sanitation experiences. For example, Case 1 valued *Treat Kitchen Greywater* because community
297 members had previously lived in a community with this capability. Case 10's operator was
298 negligent, so they valued *Community O&M Training* for community members. Overall, finding
299 case-specific priorities and AHP weights across cases with similar characteristics shows the need
300 to complete context-specific assessments in every case.

301 **Table 2.** The 52 sanitation priorities identified across all 20 cases, and the number of cases that shared each priority. Priority definitions are in Tables S2 and S3.
 302 Priorities are grouped by Performance/O&M, Use & Access, Benefits, and Planning & Design for readability. The most commonly expressed priorities (shared
 303 by 10 or more cases) are highlighted in yellow and bolded. Priorities that could not be addressed by at least one case's existing system design are highlighted in
 304 grey and italicized. ^R denotes priorities that were influenced by resource recovery in the Added Resource Recovery Scenario.

<i>Priorities Related to Performance/O&M</i>		<i>Priorities Related to Use & Access</i>		<i>Priorities Related to Benefits</i>		<i>Priorities Related to Planning & Design</i>	
Priorities	# of Cases	Priorities	# of Cases	Priorities	# of Cases	Priorities	# of Cases
No Smells	16	No Open Defecation	14	Water Reuse^R	10	<i>Treatment System Far Away</i>	7
Functioning Treatment System	15	Safety & Dignity	11	Biogas ^R	8	<i>Western Toilets</i>	7
Toilet Cleanliness	15	Water Supply at Toilets ^R	9	Low Cost ^R	8	<i>Individual Septic Tanks</i>	6
Good O&M	9	Visual Aesthetics	5	Compost ^R	6	<i>Increase Sewer Pipe Size</i>	5
No Sewer Blockages	9	<i>Reduced Waiting Time</i>	4	Health & Hygiene	1	<i>Move Toilets Away from Kitchen/Prayer Rooms</i>	4
Good Quality Construction	7	Comfortable	3	Income Generation ^R	1	<i>Bathing Facilities at Toilets</i>	2
Low O&M Demands ^R	5	<i>Multi-Use Area (Park)</i>	3	Jobs for Women ^R	1	<i>Central Location</i>	2
Security for Treatment System	4	<i>Sanitary Napkin Disposal</i>	3	Micro-Loan Program ^R	1	<i>Direct Municipal Sewer Connection</i>	2
Repair System Damage	3	Open 24 Hours	2	Water Savings ^R	1	<i>Move Manholes to Grade</i>	2
Government Support for O&M	2	Privacy	2	Women's Empowerment ^R	1	Better Sanitation Planning	1
Stop Shower Drain Clogging	2	Child-Friendly Toilets	1			Community Involvement in Sanitation Planning	1
Community O&M Training	1	Easy to Use	1			<i>Shade for Sanitation Caretakers</i>	1
Efficient & Functional Treatment System Pumps	1	Lights in Toilets ^R	1			<i>Treat Kitchen Greywater</i>	1
Treatment of Wastewater	1	Stop Antisocial Elements	1				
		Toilets in All Houses	1				

305

306 **Current Scenario.** Overall, the existing sanitation systems did not address priorities well
307 (Figure 3). In all 20 cases, regardless of technology or status, no system always addressed all
308 sanitation priorities (all scores were less than 1.0). The average Current Scenario total case
309 sanitation score was 0.42. Since sanitation priorities were not assessed prior to system
310 implementation in 17 cases (Figure 3), it is likely that the poor addressment occurred because
311 priorities were unknown. Additionally, some were unaddressable, usually due to the system's
312 design or nonfunctionality. Seventeen of the 20 cases had at least one unaddressable priority, with
313 13 cases having at least one in their top five most important priorities, usually ranked first. Fourteen
314 priorities required significant planning and design changes that were too expensive or complex
315 (Table 2). For example, in Cases 1 and 8, septic tanks were not installed because the government
316 would only pay for a centralized treatment system; and in Cases 3, 10, 16, and 19, septic tanks
317 were not installed due to groundwater contamination risk. Western toilets were too expensive in
318 all seven cases (Cases 1, 4, 5, 6, 7, 9, 18). In Case 16, *Treatment System Far Away* could not be
319 addressed because a cultural heritage site protected their desired location. Additionally, some cases
320 valued resource recovery (*Compost, Water Reuse, Biogas*), but those priorities could not be
321 addressed due to high costs (Cases 1, 3, 15), insufficient space (Cases 9, 20), or inadequate
322 implementer design knowledge (Case 8).

323 Total case sanitation scores were lower for nonfunctional (average=0.18) than functional
324 (average=0.66) sanitation systems because functional systems addressed more sanitation priorities
325 ($p=0.000$). Case knowledge indicates that unaddressed priorities may be both a cause and an effect
326 of system nonfunctionality. To help understand this relationship, all cases were re-analyzed as
327 hypothetically functional in the Intended Design Scenario. In addition, of the Current Scenario
328 functional systems, total case sanitation scores were lower for conventional (average=0.50) than

329 for resource recovery (average=0.82) systems, so the Added Resource Recovery Scenario explored
330 the potential of resource recovery

331 **Intended Design Scenario.** Overall, if the existing sanitation systems could function
332 according to their design then they could address more sanitation priorities (Figure 3). With an
333 average score of 0.75, all cases had a higher total case sanitation score in the Intended Design
334 Scenario than in the Current Scenario (Table S9). Systems that were nonfunctional in the Current
335 Scenario had large score increases, on average by 475% (Table S10). For example, Case 12's total
336 case sanitation score increased from 0.35 to 0.82 because the existing nonfunctional resource
337 recovery system hypothetically changed from: (i) 32% to 100% used, so income from user fees
338 increased such that *Micro-Loan Program* became usually addressed; (ii) 7% to 100% maintained,
339 so an operator performed maintenance and repaired the fence, such that *Water Supply at Toilets*,
340 *Biogas*, *Toilet Cleanliness*, *Security for Treatment System*, and *Visual Aesthetics* became always
341 addressed; and (iii) 0% to 100% of regulations met, so *No Smells* and *Functioning Treatment*
342 *System* became always addressed. Systems that were already functional in the Current Scenario
343 had smaller score increases, on average by 26%. For example, Case 11's total case sanitation score
344 increased from 0.82 to 0.98 in the Intended Design Scenario because the existing functional
345 resource recovery system hypothetically changed from 92% to 100% maintained, so small cracks
346 in the digester were fixed such that *Biogas* became always addressed. No total case sanitation score
347 was 1.0 in the Intended Design Scenario because no case had a system that, even when functional,
348 could always address all of their sanitation priorities.

349 **Added Resource Recovery Scenario.** Hypothetically functional, full resource recovery
350 systems resulted in the highest average total case sanitation score of 0.81. More sanitation priorities
351 were addressed in the Added Resource Recovery Scenario than in the Current Scenario (p=0.000),

352 but priority addressment was similar between the Added Resource Recovery and Intended Design
353 scenarios ($p=0.325$) (Table S9). This suggests that there may be limited benefits to adding resource
354 recovery to address sanitation priorities. In addition, although fewer resource recovery-related
355 priorities were expressed by cases with existing conventional systems (average=2) than cases with
356 existing resource recovery systems (average=4), conventional systems' scores increased more in
357 this scenario because their resource recovery-related priorities could be met by adding or changing
358 technologies.

359 For the 10 cases that already had some resource recovery, total case sanitation scores from
360 the Intended Design to the Added Resource Recovery Scenario did not change in four cases (Cases
361 5, 9, 11, 14), increased in four cases (Cases 12, 13, 18, 20, by an average of 6%), and decreased in
362 two cases (Cases 2, 6, both by 2%) (Figure 3). Systems with existing resource recovery
363 technologies were already well-aligned with each case's priorities, so adding greater resource
364 recovery capability in this scenario had minimal benefits. For example, in the Intended Design
365 Scenario, Case 11's functional DEWATS system (with a biogas digester and onsite irrigation)
366 produced biogas, which was sold as cooking fuel, and recycled water, which irrigated a profitable
367 vegetable farm. Therefore, no further resource recovery was needed to address Case 11's priorities.

368 However, for 4 of these 10 cases, additional resources needed to be recovered to address
369 priorities. For example, Cases 12, 18, and 20 valued *Compost*, which was never addressed by their
370 existing DEWATS design that only recovered biogas and water. While compost recovery would
371 increase O&M tasks, total case sanitation scores increased when compost recovery was
372 hypothetically added because Case 12 valued *Compost* more than *Low O&M Demands* (AHP
373 weights of 0.05 and 0.01, respectively), and Cases 18 and 20 did not value *Low O&M Demands*.
374 In contrast, total case sanitation scores decreased for Cases 2 and 6 due to the hypothetical addition

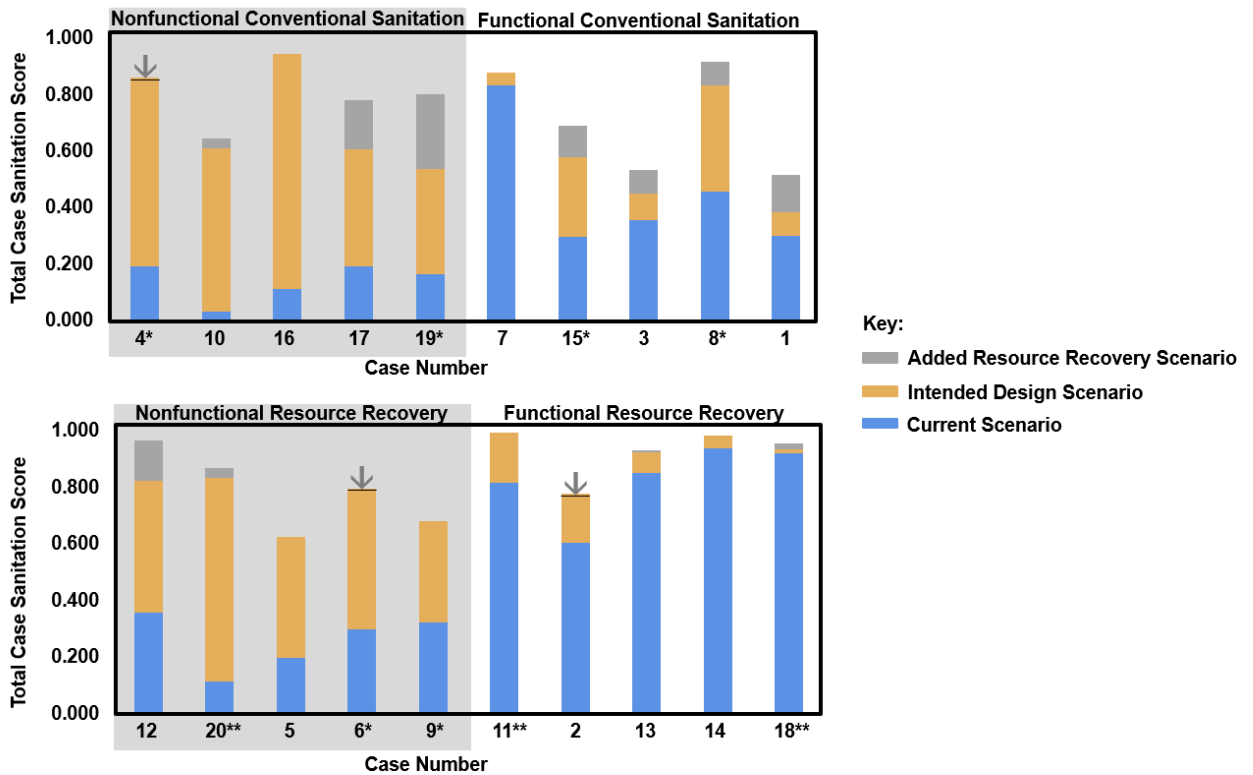
375 of compost recovery; compost could not address any priorities in either case, and it instead
376 decreased the addressment of *Low O&M Demands* due to the increase in composting O&M tasks.

377 The total case sanitation scores for the other 10 cases, which had existing conventional
378 systems that were hypothetically changed to include full resource recovery, did not change in two
379 cases (Cases 7, 16), increased in seven cases (Cases 1, 3, 8, 10, 15, 17, 19, by an average of 25%),
380 and decreased in one case (Case 4 by 0.2%) from the Intended Design Scenario to the Added
381 Resource Recovery Scenario. The two cases with unchanged scores expressed no resource
382 recovery-related sanitation priorities. For seven cases, though, a resource recovery system better
383 addressed priorities than conventional systems. For example, *Water Reuse* in Cases 1, 3, and 17
384 was only addressed in the Added Resource Recovery Scenario since these cases' existing systems
385 were not designed to recycle water. *Low Cost* in Cases 3, 4, 10, 17, and 19 became better addressed
386 because resource recovery provides opportunities for cost savings (e.g., reducing expenses due to
387 recycling water) and income generation (e.g., selling biogas). Finally, in Case 4, adding resource
388 recovery resulted in a trade-off because it could reduce costs while also increasing technological
389 complexity and maintenance burdens; since *Low O&M Demands* (AHP weight=0.08) was valued
390 more than *Low Cost* (AHP weight=0.05), the total case sanitation score decreased.

391 An important consideration is that some communities reject resource recovery because the
392 benefits do not outweigh the additional maintenance costs.^{37,39} This is highlighted with the three
393 cases that had total case sanitation scores that decreased in this scenario. Additionally, there can
394 be psychological and cultural barriers towards adopting resource recovery systems; for example,
395 composting toilets are viewed as a sign of poverty³⁷ and water and fertilizer from sanitation
396 systems are considered unclean.^{20,45,46} While adding resource recovery increased the scores for the
397 majority of cases, all scenario's total case sanitation scores were still less than one (Figure 3),

398 demonstrating that there are still opportunities to improve service delivery, technology
 399 development, and priority alignment.

400



401

402 **Figure 13.** Comparison of the ability of the Current Scenario (blue) and potential of the Intended Design (orange) and
 403 Added Resource Recovery (grey) Scenarios to address sanitation priorities. Stacked columns are additive between
 404 scenarios. The cases are grouped based on each case's Current Scenario system status (functional or nonfunctional)
 405 and technology type (conventional or resource recovery). An arrow indicates when a case's score decreased (by 0.03
 406 or less) between the Intended Design and Added Resource Recovery Scenarios, which happened in three cases (4, 6,
 407 2), and the black horizontal line shows the decreased score value. A * next to the case number indicates that a limited
 408 prior priority assessment (on only community priorities) was conducted by implementers; ** indicates that a
 409 comprehensive prior priority assessment (on community and sanitation priorities) was conducted by implementers.

410 **Community Priorities**

411 On average, each case identified 13 community priorities; a total of 40 different community
 412 priorities were identified from the 20 cases (Table S11). The 12 most commonly expressed
 413 priorities have been previously identified: *Community Cleanliness*,¹³ *Good Sanitation System*,⁴⁷
 414 *Drainage*,³⁶ *Solid Waste Management*,¹³ *Jobs & Income*,¹³ *Water Supply*,⁴² *Education*,¹³ *Health &*
 415 *Healthcare*,¹³ *House Improvements*,¹³ *Potable Drinking Water*,⁴² *Government Support*,¹³ and

416 *Cooking Fuel*.³⁶ The importance of these priorities also varied greatly between cases (Figure S3).
417 The less-common community priorities were often case-specific, with 16 expressed by one case
418 apiece, including *Micro-Loans for Women*, *Land Ownership*, and *Library* (Table S11), and were
419 not yet identified in the literature. Priorities were likely different between cases due to differences
420 in existing infrastructure and services. For example, only Case 1 valued *Graveyard* since they were
421 the only case without one. Overall, only 11 community priorities were related to sanitation or
422 resource recovery: *Community Cleanliness*, *Good Sanitation System*, *Jobs & Income*, *Water*
423 *Supply*, *Health & Healthcare*, *Cooking Fuel*, *Eradicating Pests*, *Electricity*, *Overall Community*
424 *Development*, *Micro-Loans for Women*, and *Women's Empowerment*.

425 **Current Scenario.** Community, more than sanitation, priorities were poorly addressed in
426 the Current Scenario. The average total case community score was 0.31 (minimum=0.17;
427 maximum=0.55) (Figure S4). The low scores were expected since 29 community priorities were
428 unrelated to sanitation (e.g., *Road Improvements*). Also, all priorities related to sanitation or
429 resource recovery, except *Good Sanitation System*, were influenced by multiple factors and could
430 not be fully addressed by a sanitation system alone (e.g., *Health & Healthcare*). Similar to
431 sanitation, more community priorities were addressed by functional than nonfunctional sanitation
432 systems (score averages of 0.37 and 0.25, respectively).

433 **Intended Design Scenario.** Hypothetical functionality had minimal benefits. The total
434 case community scores remained low across all 20 cases (average=0.44) in this scenario because
435 many community priorities do not relate to sanitation and most sanitation systems are not designed
436 to meet multiple infrastructure or social needs. However, hypothetically changing the 10 existing
437 nonfunctional systems to become functional allowed them to address more community priorities
438 (scores increased by 98% on average) (Table S12); they could always address *Good Sanitation*

439 *System* and better address *Community Cleanliness, Health & Healthcare, Eradicating Pests, Jobs*
440 *& Income, and Overall Community Development*. Only two of the 10 cases with existing functional
441 systems had total case community scores change in this scenario (Cases 2, 11). The scores
442 increased because hypothetical digester repairs resulted in biogas production and sales; therefore,
443 *Electricity, Cooking Fuel, and Jobs & Income* could be better addressed.

444 The protocol's score evaluation should be updated as more research on possible impacts
445 becomes available and should be as context-specific as possible. There are mixed findings on the
446 amount of benefits from sanitation (some studies show a range of benefits^{25,32,34} while some find
447 no impacts^{48,49}), and not all benefits can be realized in certain contexts (e.g., a market for biogas
448 needs to be available for it to have an economic benefit). Due to currently limited information, two
449 main assumptions were used. First, since the uncertainty analysis demonstrated that the value of a
450 single priority's addressment score alone was relatively uninfluential on the total case score
451 (Figure S5), an assumption of maximum potential benefits from sanitation, as found in literature,
452 was used (e.g., functional sanitation systems and resource recovery positively influence health and
453 income). Second, it was assumed that all priorities associated with a hypothetical change would
454 be simultaneously improved. This large improvement would be unlikely (e.g., since there is a
455 limited amount of biogas that can be produced from small sanitation systems), but this second
456 assumption was used because it is uncertain which priority, over other more and less important
457 priorities, would be addressed and because total case scores and results were insensitive to this
458 calculation approach (i.e., the scores were equal or decreased by only 2% ± 6% when only one
459 versus multiple related priorities' addressed values were changed) (Figure S5).

460 **Added Resource Recovery Scenario.** In this scenario, the average total case community
461 score was 0.49, the highest of the three scenarios. However, this scenario's individual case scores

462 were not significantly different from the Intended Design Scenario's scores ($p=0.212$) (Table S13);
463 there was no change in scores for three cases and less than a 20% change for the other 17 cases
464 (Figure S4). Scores increased in all 10 cases that had conventional systems hypothetically changed
465 to resource recovery systems (scores increased 19% on average) and in seven cases that already
466 recovered one resource and were hypothetically changed to recover two additional resources
467 (scores increased 8% on average). The scores did not change for three cases because their priorities
468 were well-addressed by the existing designs, which already included two or three types of resource
469 recovery. Although these scores did not change, there could be a benefit from additional resource
470 recovery not quantified with the "always addressed" definition, such as the benefit of reducing
471 resource scarcity). Overall, the minimal changes in scores suggest that there might be diminishing
472 benefits of adding multiple types of resource recovery. Of the three resources, biogas and water
473 had greater potential to address more sanitation and community priorities than compost. For
474 example, *Biogas*, valued in nine cases, could partially address *Electricity* in eight cases and
475 *Cooking Fuel* in 10 cases. *Water Reuse*, valued in 10 cases, could partially address *Water Supply*
476 in 17 cases. *Compost* was valued in six cases, but since all cases lacked agricultural opportunities,
477 no community priorities could be addressed by compost.

478 **Implications and Priority Assessment Importance**

479 Overall, low total case scores for the Current Scenario highlight that existing systems
480 poorly address priorities because priorities were unknown or unaddressable or because systems
481 were nonfunctional. Score increases in the hypothetical scenarios demonstrate that improvements
482 to sanitation technology design and service delivery could address more priorities. This shows the
483 need to evaluate why systems are failing using a systematic approach. Additionally, most priorities

484 and rankings were case-specific. Only nine (Cases 4, 6, 8, 9, 11, 15, 18, 19, 20) had their priorities
485 evaluated prior to sanitation implementation, with only three (Cases 11, 18, 20) having both
486 sanitation and community priorities assessed using a diversity of community perspectives.²² This
487 shows the importance of implementers conducting assessments in each case.

488 Prior priority assessments, though, were not correlated with system status, system
489 technology, or total case scores within the 20 cases (Figures 2 and S5). Knowing priorities is still
490 expected to be important,^{9,50} so this lack of a trend may be because assessments focused
491 exclusively on problems. For example, many of the prior evaluations were limited to community
492 priorities. In this study, it was found that community priorities mostly reflected a snapshot of
493 current problems; 85% of community priorities were current problems (unaddressed). This is likely
494 because cases lacked access to basic infrastructure and services. In contrast, sanitation priorities
495 included problems and existing capabilities that cases wanted to keep; only 55% of sanitation
496 priorities were problems (unaddressed). Consequently, assessing overall community priorities may
497 miss existing services and infrastructure that could be a problem in the future and must be
498 maintained. Therefore, priority assessments should be context-specific and encourage participants
499 to identify priorities that are not just current problems so that both short-term and long-term needs
500 can be considered.

501 Further, no case's prior assessment identified the most important priorities. While ranking
502 priorities can have limitations,⁵¹ knowing their relative importance can identify interventions that
503 maximize incentives for a case to use and maintain a sanitation system. Also, it helps to quantify
504 addressment, which can be used to compare sanitation systems' social sustainability. While many
505 frameworks include indicators for social sustainability, such as acceptance,^{52,53} satisfaction,^{54,55}
506 appropriateness to local context,⁵⁶ and cultural sensitivity,⁵⁷ these frameworks call for method

507 development to measure these social indicators, do not define the indicators (e.g., do not state how
508 to measure them), or state that indicators should be adapted to local context without providing that
509 guidance. This study’s priority addressment protocol uses concepts from existing social indicators,
510 such as acceptance and satisfaction, to identify specific ways that sanitation systems could be
511 improved to increase social sustainability. The protocol does this by combining context-specific
512 priorities (i.e., individual indicators determined by communities themselves) into one quantitative
513 indicator. This protocol and resulting social sustainability indicator (i.e., total case score) was used
514 to evaluate sanitation; it can also be used to evaluate a diverse range of engineering systems (e.g.,
515 drinking water, energy). Researchers and implementers can use this study’s results and priority
516 addressment protocol to elucidate which technologies and strategies minimize tradeoffs and meet
517 the most priorities long-term.

518 **Supporting Information**

519 Details of the methods and additional tables and figures.

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